# **FGB Investor Presentation**

April/May 2014



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# **Contents**



- Operating Environment
- FGB Profile
- Q1'14 Performance Review

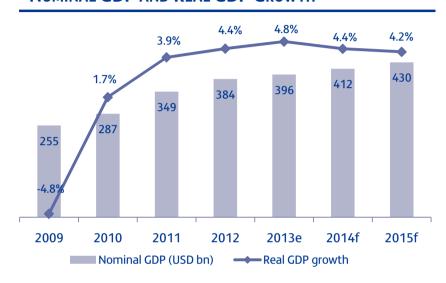
# **UAE Economic Overview**



#### **SOLID FUNDAMENTALS**

- UAE federation was established in 1971 and is comprised of seven Emirates
- Politically stable country and highly favorable business climate
- Total population estimated at 8.3 million
- 7<sup>th</sup> largest oil reserves in the world (98 Bn boe<sup>(1)</sup>)
- Second largest economy in the GCC
- FY13 nominal GDP estimated at USD 396Bn; 2014F and 2015F Real GDP growth seen at 4.4% and 4.2% respectively

#### Nominal GDP and Real GDP Growth<sup>1</sup>



#### **ABU DHABI AT A GLANCE**

- Largest Emirate in the UAE accounting for more than 80% of the country's total land area
- FY13 nominal GDP grew 4.8% YoY to USD 260Bn<sup>(2)</sup>
- 57% of 2013 GDP is generated from the hydrocarbon sector
- Major non-oil GDP contributors include: construction and real estate, manufacturing, logistics, and wholesale and retail trade
- Transition underway towards a more diversified economy with a particular focus on the infrastructure and services sectors inline with Abu Dhabi Plan 2030



<sup>&</sup>lt;sup>1</sup>Source: IMF World Outlook Database – April 2014

# Plan Abu Dhabi 2030



#### **ENERGY**

- Masdar City the world's first carbon neutral, zero-waste to landfill, car-free city powered entirely by alternative energy sources.
- Masdar Institute an institute developed with Massachusetts Institute of Technology (MIT) with the aim to develop the emirate's human capital and develop research in alternative energies.

#### **AVIATION, AEROSPACE & DEFENCE**

 Strata is a composite aero structures manufacturing facility, wholly-owned by Mubadala, which has formed partnerships with a number of leading aerospace companies to establish manufacturing programs at a new plant in Al Ain.

#### **TOURISM**

#### **Entertainment**

- Yas Marina Circuit
- Ferrari World Abu Dhabi
- Yas Waterworld Abu Dhabi
- Al Ain Wildlife Park
- Shopping malls

#### **Hotels**

- Etihad Towers
- Emirates Palace
- St. Regis Abu Dhabi
- Rocco Forte Hotel
- Oasr Al Sarab Desert Resort
- Ritz-Carlton Abu Dhabi
- Eastern Mangroves Hotel

#### **EDUCATION**

Universities: Paris Sorbonne Abu Dhabi, New York University, and Zayed University

#### **HEALTHCARE, EQUIPMENT & SERVICES**

• Cleveland Clinic Abu Dhabi will offer a 364-bed hospital organized into five institutes, digestive disease, eye, heart & vascular, neurological, respiratory and critical care.



















# **Abu Dhabi in the GCC context**



		LT Ratings (Moody's, S&P, Fitch)	Oil Production <sup>(1)</sup>	GDP Per Capita <sup>(2)</sup>
	Abu Dhabi	Aa2 , AA, AA	3.0mn bpd⁺	USD 109,000
######################################	Saudi Arabia	Aa3, AA-, AA-	11.5mn bpd+	USD 24,847
	Kuwait	Aa2, AA, AA	3.1mn bpd⁺	USD 47,639
	Qatar	Aa2, AA, NR	2.0mn bpd⁺	USD 100,260
	Bahrain	Baa1 (-), BBB (-), BBB	0.4mn bpd⁺	USD 27,435
X	Oman	A1, A, NR	0.9mn bpd⁺	USD 25,289

<sup>&</sup>lt;sup>(1)</sup>Source: BP Statistical Review of World Energy (June 2013)

<sup>(2) 2013</sup> forecasts - Source: 2013 IMF data for all, except Abu Dhabi (Standard & Poor's) Note: Unless otherwise indicated, all outlooks are stable; (-) Negative outlook

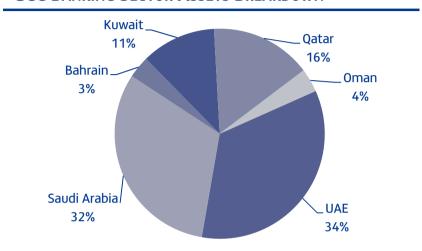
# **UAE Banking Sector Landscape**



#### **HIGHLIGHTS**

- Largest banking industry in the GCC
- Sector comprises of 51 banks (23 local, 28 foreign)
- Strong track record of systemic support as evident through the measures taken at the onset of the financial crisis
- In 2013, sector loans were up 7.1% YoY; loans-todeposits ratio was at 92%
- In Jan'14, net loans and customer deposits grew 0.8% and 1.0% respectively from December 13 levels

### GCC BANKING SECTOR ASSETS BREAKDOWN<sup>1</sup>



### **DEC'13 INDICATORS**

	UAE Banking Sector	FGB	FGB Market Share
Total Assets (AED Bn)	2,025.8	195.0	10%
Loans and advances (AED Bn)	1,177.3	126.9	11%
Customer Deposits (AED Bn)	1,278.9	138.0	11%
	UAE Listed Banks <sup>2</sup>	FGB	FGB Market Share
Equity (AED Bn)	226.7	31.2	14%
Net Profits (AED Mn)	27,734	4,774	17%

<sup>&</sup>lt;sup>1</sup>Source: Central Bank, total assets as of December-end 2013

<sup>&</sup>lt;sup>2</sup>UAE listed banks total assets represent 82% of total UAE banking system assets as of Dec'13

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- Operating Environment
- FGB Profile
- Q1'14 Performance Review

# **Summary**



- Leading UAE franchise
- #1 UAE Bank by net profit and #3 by total assets in 2013
- Superior fundamentals in terms of growth, asset quality, NIMs, cost efficiency and profitability
- Strong risk management culture and stable management team
- Efficient business model warranting sustainable growth and value creation
- Ranked #161 in The Banker Magazine's latest Top 1000 Banks ranking by Tier 1 capital strength

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# First Gulf Bank Overview



### A LEADING UAE FRANCHISE

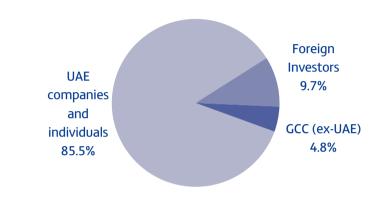
- Incorporated in 1979 and headquartered in Abu Dhabi
- Wide range of financial products and services offered through a network of 22 branches in the UAE, in addition to a presence in Libya, Qatar, India, Singapore and Hong Kong
- 1,400 employees
- Listed in 2002; Market cap. of AED 63.6Bn (USD 17.3Bn) as of March 31<sup>st</sup>, 2014

#### **RATINGS**

RATINGS

	LONG TERM RATING	Оитьоок
Moody's	<b>A2</b> (Since 2007)	Stable
Fitch Ratings	<b>A+</b> (Since 2007)	Stable
CAPITAL intelligence	A+	Stable
RAM	AAA	Stable

## **OWNERSHIP STRUCTURE (AS OF MARCH-END 14)**



### **GLOBAL FOOTPRINT**



# **Board of Directors**



## FGB Board Members are prominent stakeholders of the Abu Dhabi Business Community

#### H.H. SHEIKH TAHNOON BIN ZAYED AL NAHYAN - CHAIRMAN

CHAIRMAN OF AMIRI FLIGHT
CHAIRMAN OF ROYAL GROUP

### AHMED ALI AL SAYEGH

VICE CHAIRMAN

CHAIRMAN OF ABU DHABI GLOBAL MARKET CEO OF DOLPHIN ENERGY

Board Member of: Mubadala Development Company Abu Dhabi Water & Electricity Authority Etihad Airways

# ABDULHAMID MOHAMMED SAEED

**BOARD MEMBER** 

**FGB MANAGING DIRECTOR** 

Board Member of: Emirates Investment Authority Abu Dhabi Securities Exchange Emirates Integrated Telecom Co (DU) Mubadala Development Company

#### KHALDOON KHALIFA AL MUBARAK

**BOARD MEMBER** 

CEO OF MUBADALA
DEVELOPMENT COMPANY

Member of: Abu Dhabi Executive Council Abu Dhabi Council for Economic Development Abu Dhabi Executive Affairs Authority (Chairman)

#### SULTAN KHALFAN AL KTEBI

**BOARD MEMBER** 

Board Member of Al Ain International Group (Vice Chairman)

# MOHAMMED SAIF AL SUWAIDI

**BOARD MEMBER** 

DIRECTOR GENERAL OF ABU

DHABI FUND FOR

DEVELOPMENT

Vice Chairman of the board of the Arab Bank for investment Chairman of Al Ain Farms for Livestock production Board member of the center of food security of Abu Dhabi

# **Business Segments**



## **Core Banking Revenue Drivers**

Incremental Revenue Streams

#### WHOLESALE BANKING

- Original core business of the Bank
- Customer base includes large corporate & multi-national clients and financial institutions
- Services include debt markets (advisory, bilateral, & syndicated loans, DCM, project and structured finance), transaction banking (cash, trade, liabilities) and Islamic Finance (bilateral trading, trade finance) supported by treasury sales (hedging, FX, rates, commodities)
- Organized geographically across UAE and international locations (Singapore, Libya, Hong-Kong, Qatar, India)

### **CONSUMER BANKING**

- Focus on key customer segments: Emirati, Mass, SME, Wealth
- Leverage product innovation, analytics, and alliances to create differentiation
- Investing for the future and enhancing customer experience through technology and process improvements
- Positioning as Bank of Choice for UAE Nationals
- Manage National Housing Loan program for Abu Dhabi government

# TREASURY & GLOBAL MARKETS

- Manages FGB's wholesale funding activities and liquidity, interest rate and foreign exchange risk, and proprietary investment portfolio
- Provides bespoke risk management solutions to the Bank's clients across FX, Interest Rate, Credit and Commodity asset classes
- Also provides client investment solutions via structured products, asset management, equity brokerage and margin trading
- Strong growth opportunities providing an access point to the global markets by leveraging on strong correspondent banking relationships

#### **O**THER

- Subsidiaries: First Gulf Libyan Bank, First Gulf Properties, Aseel Finance, Dubai First, Mismak Properties, First Merchant International, Radman Properties, FGIT
- Associate companies: First Gulf Financial Services, Green Emirates Properties
- Head Office support units: Audit, Financial Control, HR, Operations, Strategy and Planning, PMO, Admin, IT, Legal, Risk Management, Corporate Communications

# **Three-Pillar Strategy**



### **Our Vision:**

To Be Recognised as a World-Class Organization Maximizing Value For All Stakeholders



# ORGANIC GROWTH OF CORE BANKING ACTIVITIES

- Build deeper client relationships, providing solutions and high quality service
- Continue to target large creditworthy UAE-based customers
- Develop and strengthen a customer-centric approach emphasizing on bespoke service quality and product range



# SELECTIVE REGIONAL AND INTERNATIONAL EXPANSION

- Geographic diversification through expansion of existing operations and penetration in key markets
- Focus on trade and financial flows through the UAE into target international locations
- Sourcing and distribution of trade and financing opportunities across the FGB network



# SYNERGIES WITH SUBSIDIARIES AND ASSOCIATES

- Aseel Finance to provide innovative Islamic products to a broad base of customers and businesses
- Enhance fee income business through property management and equity brokerage services
- Specialized subsidiaries for property development and Private Equity

### **Our Mission:**

To Be the "First Choice" for customers

# **Corporate Governance**



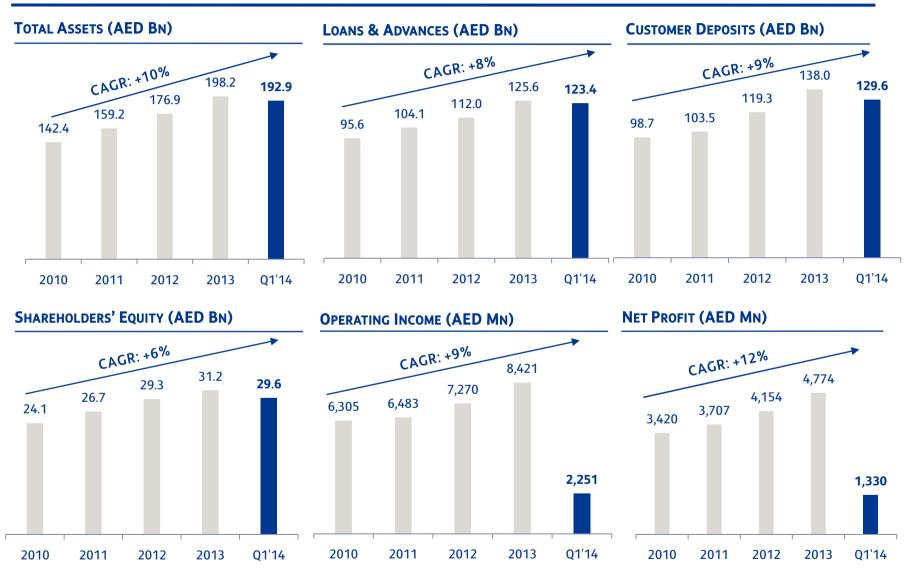
Strong & Independent Governance framework covering all material risks across the Group

# **Board of Directors**

Board	Executive Committee			Risk & Compliance Management Committee				2
Committees	Remuneration & Nomination Committee			Audit Committee				
Management	Wholesale Bai	•		Consumer Banking Credit Committee  Asset Liability Committee		tee Invest	Investment Committee	
Committees	Compliance Comm	•	IT Steering Committee HR Steering Committee		ee Real E	Real Estate Committee		
Enterprise Risk				Group	CRO			
Management	Head of Enterprise Risk Management							
Group	ERM	Credit Risk	Market Risk	ALM	Risk	Operational Risk	Complianc Risk	e Basel II / III

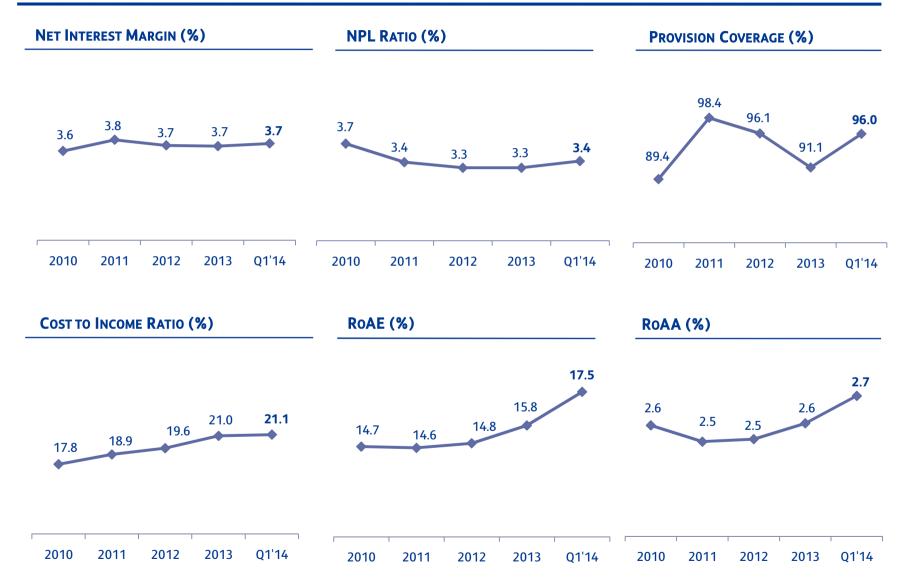
# **Key Achievements**





# Key Achievements (ct'd)





# FGB vs. Large Peer Group (Q1'14)





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- Operating Environment
- FGB Profile
- Q1'14 Performance Review

# Q1'14 Performance Key Highlights



- Q1'14 net profit of AED 1,330Mn (+27% YoY)
- Revenues up 20% YoY to AED 2,251Mn; higher contribution from noninterest revenues at 29% of total operating income
- Loans and advances at AED 123.4Bn (+7% YoY) and Customer Deposits at AED 129.6Bn (+9% YoY)
- Key ratios: NIM at 3.7%, Cost to Income ratio at 21.1%, NPL ratio at 3.4%, provision coverage at 96.0%, loans-to-deposits ratio at 95.2%
- Basel II CAR at 19.0% and Tier 1 capital at 17.7%
- Annualized RoAE and RoAA improve to 17.5% and 2.7% respectively





Income Statement (AED Mn)	Q1'14	Q1'13	YoY	Q4'13	QoQ
Net Interest and Islamic Financing Income	1,601	1,365	17%	1,619	-1%
Other Operating Income	650	510	27%	857	-24%
Operating Income	2,251	1,875	20%	2,475	-9%
G & A expenses	(475)	(386)	23%	(533)	-11%
Provisions/ Impairments	(436)	(433)	1%	(546)	-20%
Taxes	(5)	(5)	-8%	(9)	-49%
Minority Interest	(5)	(5)	0%	(16)	-69%
Net Income	1,330	1,046	27%	1,372	-3%
Earnings Per Share (AED)	0.33	0.25	32%		
Balance Sheet (AED Bn)	Mar'14	Mar'13*	YoY	Dec'13*	QoQ
Net Loans & Advances	123.4	115.2	7%	125.6	-2%
Customer Deposits	129.6	119.2	9%	138.0	-6%
Total Assets	192.9	174.6	10%	198.2	-3%
Shareholders' Equity	29.6	27.7	7%	31.2	-5%

<sup>\*</sup>Mar'13 and Dec'13 Balance Sheet figures were restated in order to reflect the change of accounting treatment of acceptances adopted in Q1'14

Key Ratios (%)	Q1'14	Q1'13	FY'13
Net Interest Margin	3.7	3.6	3.7
Cost-to-Income	21.1	20.6	21.0
Non-Performing Loan (NPL)	3.4	3.2	3.3
Provision Coverage	96.0	101.8	91.1
Loan-to-Deposit	95.2	98.9	92.0
Return on Average Equity	17.5	14.7	15.8
Return on Average Assets	2.7	2.4	2.6
Capital Adequacy	19.0	19.5	17.5

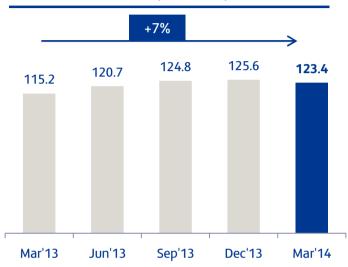
# **Asset Mix and Lending Activity**



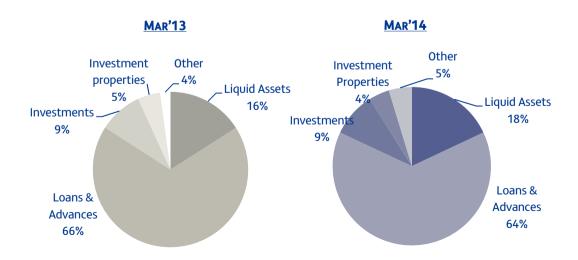
#### **HIGHLIGHTS**

- March-end 14 loan book increased by 7% YoY (+AED 8.2Bn) to AED 123.4Bn
- On a QoQ basis, loans and advances contracted by 2%
  as new underwritings were offset by loan repayments during
  the period
- Liquid Assets Ratio improved to 18% vs. 16% in Q1'13

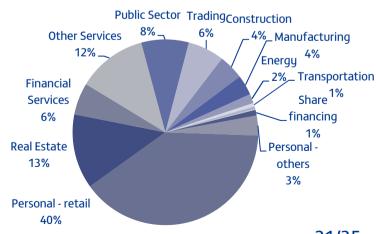
### LOAN BOOK TREND (AED BN)



### **ASSET MIX**



### LOAN BOOK BREAKDOWN BY SECTOR



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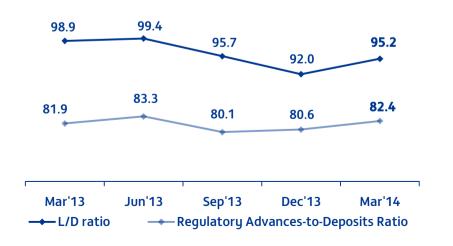
# Liquidity



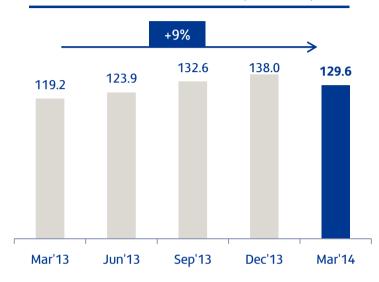
#### **HIGHLIGHTS**

- Customer deposits added 9% YoY (+AED 10.4Bn) to AED 129.6Bn
- Absolute loans-to-deposits ratio stood at 95.2% is inline with FGB's guidance to keep it close to 100%
- Regulatory Advances-to-Deposits ratio is at 82.4%, well below
   UAE CB ceiling of 100%

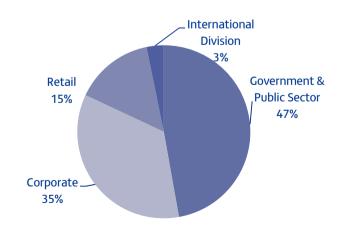
## LIQUIDITY RATIOS (%)



## **CUSTOMER DEPOSITS TREND (AED BN)**



### **DEPOSITS BY SECTOR**



# **Funding Mix**



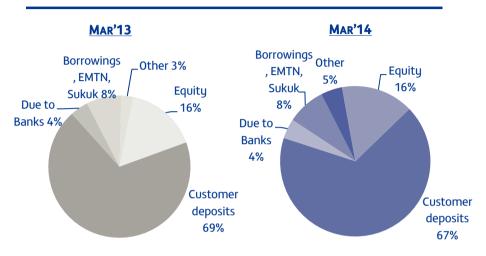
#### **HIGHLIGHTS**

- Customer deposits remain FGB's main funding source
- As part of its funding diversification strategy, FGB successfully issued 5-year AUD 250 million
   (USD 228 million) 'Kangaroo' bonds. The transaction was priced on March 25<sup>th</sup> 2014 at 155bps above interpolated midswaps. The bonds are set to mature on April 1, 2019.

## WHOLESALE FUNDING (AED MN)

	Mar'14
Syndicated loan	3,306
Bank loans	1,469
EMTN	4,849
Medium term bonds	1,661
Repurchase agreements	460
Sukuk	4,224
Total	15,969

#### **LIABILITY MIX**



## **MATURITIES (AED MN)**



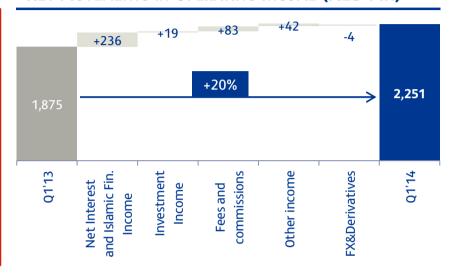
# **Revenues and Cost Efficiency**



#### **HIGHLIGHTS**

- Revenues increased by 20% YoY (+AED 376Mn) to AED 2,251Mn
- Key revenue movements in Q1'14 vs. Q1'13 include:
  - +AED 236Mn addition in Net Interest and Islamic Financing income supported by 15bps YoY NIM improvement to 3.73%
  - +AED 83Mn increase in fees and commissions on higher corporate & syndication, and credit card-related fees
  - +AED 41Mn gain on sale of property
- Cost-to-income ratio remained within 21%-22% target range

### **KEY MOVEMENTS IN OPERATING INCOME (AED MN)**



## **OPERATING INCOME QOQ TREND (AED MN)**

### **NET INTEREST MARGIN (%)**

### **COST-TO-INCOME RATIO (%)**



<sup>■</sup> Net Interest and Islamic Financing Income

<sup>■</sup> Other Income (inc. share of profit from assoc.)

# **Credit Quality**



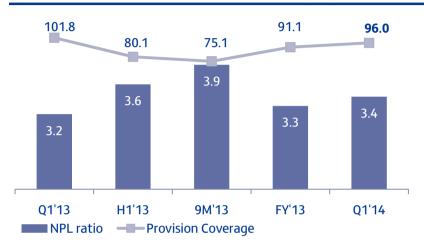
#### **HIGHLIGHTS**

- Q1'14 NPL ratio stood at 3.4% and provision coverage improved to 96.0% from 91.1% in FY'13
- Q1'14 provision charge was at AED 436Mn (+1% YoY); annualized cost of risk reduced to 1.37% from 1.42% in Q1'13
- General provisions increased by 25% YoY. At AED 2.0Bn as of March-end 14, they represent 1.32% of total CRWA, up from 1.10% in December 13

## COST OF RISK<sup>1</sup> (%)



### NPL RATIO AND PROVISION COVERAGE (%)



## **NPLs and Provisions (AED Mn)**

	Q1'14	Q1'13	YoY %	FY'13	QoQ %
NPLs	4,361	3,834	14%	4,287	2%
Provisions	4,187	3,903	7%	3,905	7%
Specific	2,178	2,298	-5%	2,151	1%
General	2,010	1,604	25%	1,754	15%

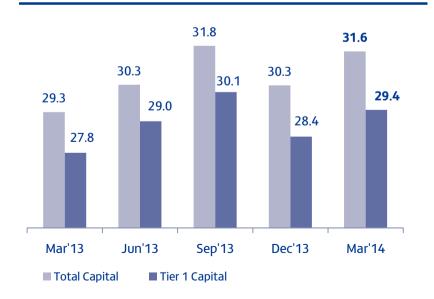
# Capital Strength (Basel II)



#### **HIGHLIGHTS**

- As of March-end 2014, Basel II CAR remained strong at 19.0% despite the distribution of AED 3.0Bn cash dividends during the period
- March-end '14 Tier 1 capital is at 17.7%, well above
   UAE CB minimum requirement of 8% and FGB's
   medium term floor of 14%

### CAPITAL BASE (AED BN)



### **CAPITAL ADEQUACY RATIO (%)**



### RISK WEIGHED ASSETS\* (AED BN)



\*Mar'13, Jun'13, Sep'13 and Dec'13 RWA figures were not restated and do not reflect the change of treatment of acceptances performed in Q1'14

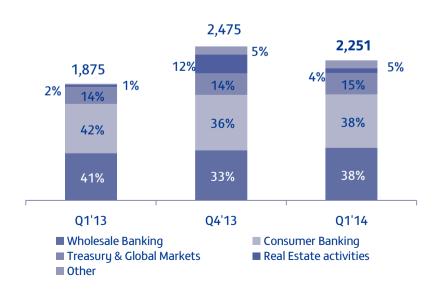
# **Business Segment Contributions**



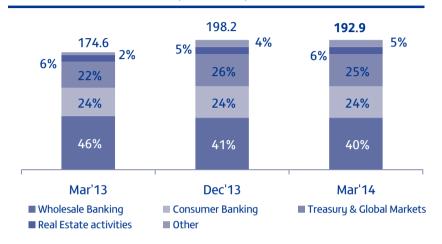
#### **HIGHLIGHTS**

- Continued focus on maximizing synergies between the three core businesses: Wholesale Banking (WBG), Consumer Banking (CBG), and Treasury & Global Markets (T&GM)
- These three pillars represented a combined share of 89% of Q1'14 total assets and generated 91% of Q1'14 revenues
- WBG and CBG represented 41% and 36% of the group's Q1'14 net profits respectively; T&GM originated 24% of the total

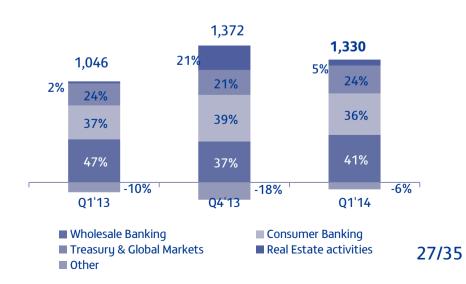
### REVENUE BREAKDOWN (AED MN)



### **ASSETS BREAKDOWN (AED BN)**



### **NET PROFIT BREAKDOWN (AED MN)**

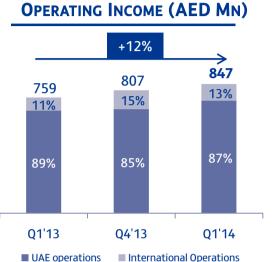


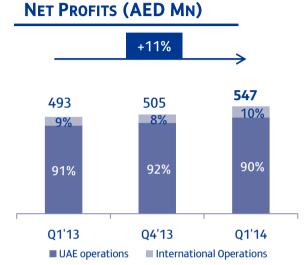
# Wholesale Banking Group - WBG



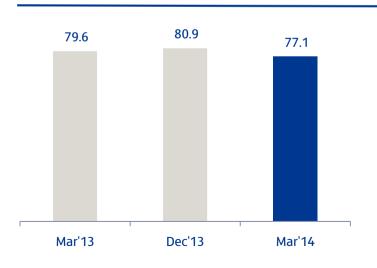
#### **HIGHLIGHTS**

- Continued focus on diversification strategy (clients, products, and geographies)
- Revenues increased by 12% YoY to AED 847Mn
- International operations increased their share to 13% of WBG revenues vs. 11% in Q1'13

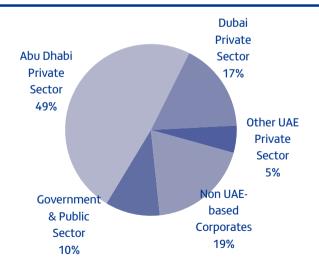




### **TOTAL ASSETS (AED BN)**



## WHOLESALE GROSS LOAN PORTFOLIO (MAR'14)



# **Consumer Banking Group - CBG**

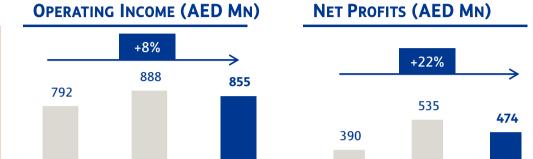
01'13

Q4'13



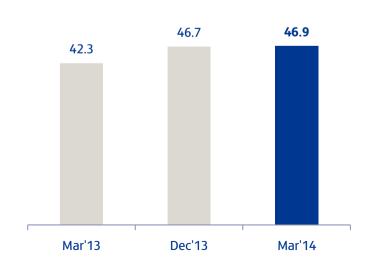
#### **HIGHLIGHTS**

- CBG revenues grew 8% YoY to AED 855Mn in Q1'14
- Total assets of AED 46.9Bn are 11% higher than in Q1'13
- Wealth Management, SME loans and credit cards grew their combined share in CBG gross loan portfolio to 20% up from 16% in Q1'13



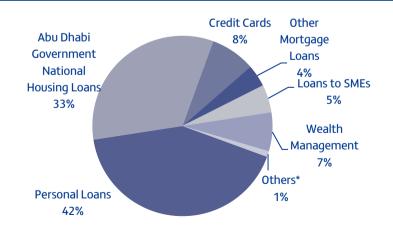
01'14

## **TOTAL ASSETS (AED BN)**



## **CONSUMER GROSS LOAN PORTFOLIO (MAR'14)**

01'13



04'13

01'14

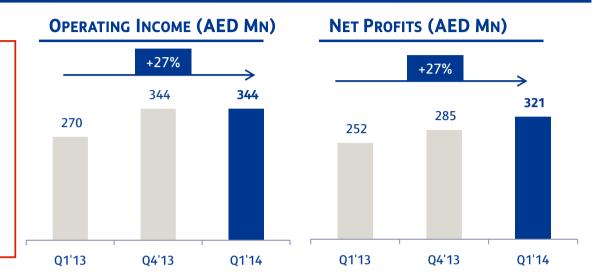
\*Auto loans and overdrafts

# Treasury & Global Markets – T&GM

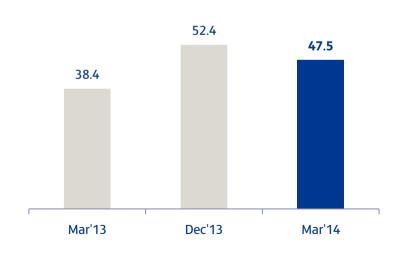


#### **HIGHLIGHTS**

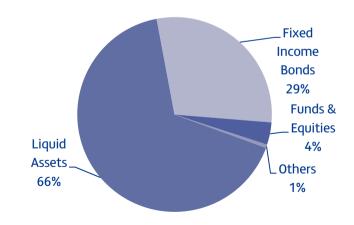
- Revenues improved 27% YoY to AED 344Mn
- Total Assets grew by 24% YoY to AED 47.5Bn
- Net profits were recorded at AED 321Mn in Q1'14, up 13% QoQ and 27% YoY



### **TOTAL ASSETS (AED BN)**



### TREASURY & GLOBAL MARKETS PORTFOLIO (MAR'14)



# **Real Estate Activities**

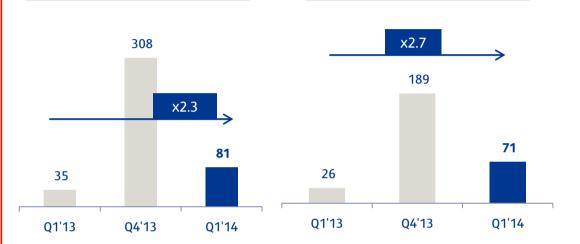


#### **HIGHLIGHTS**

- Real estate revenues more than doubled YoY to AED 81Mn driven by:
  - AED 41Mn property gain booked during the period
  - Improvement of rental yield at 5.5% (vs. 4.3% in Q1'13)
- 90% of FGB's property investments are either located in Abu Dhabi or are generating rental income

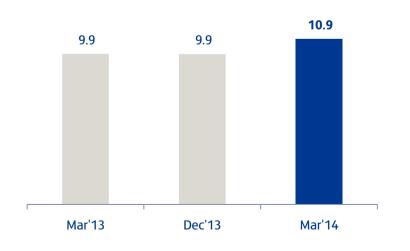
### **OPERATING INCOME (AED MN)**

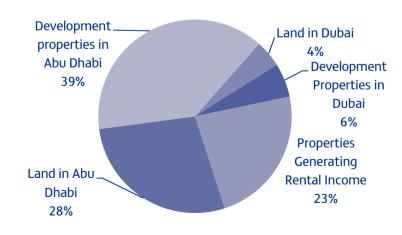
## **NET PROFITS (AED MN)**



## **TOTAL ASSETS (AED BN)**

## INVESTMENT PROPERTIES PORTFOLIO<sup>1</sup> (MAR'14)





# **Dividend History**



	2009	2010	2011	2012	2013
Not Drofit	2003	2010	2011	2012	2013
Net Profit	3,310	3,420	3,707	4,154	4,774
(AED Mn)	•	<u>,                                      </u>	<u>,                                      </u>		ŕ
Cash Dividend	50%	60%	100%	83%	100%
(% of capital)	30%	0078	100%	0370	100%
Bonus Shares			4000/		200/
(% of capital)	-	-	100%	-	30%
Other Distribution					
Shares bought back	-	5%	-	-	-
(% of capital)					
Dividend Payout Ratio	20%	26%	40%	60%	63%
(% of net profit)	20%	20%	40 %	60%	03%
Cash Dividend Distributed	677	000	1.500	3.500	2.000
(AED Mn)	677	900	1,500	2,500	3,000
Basel II Capital Adequacy					
after Distribution	22%	23%	21%	21%	18%
(Including MOF Tier 2 Loan)					
Basel II Capital Adequacy					
after Distribution	19%	20%	18%	19%	18%
(Excluding MOF Tier 2 Loan)					

# 2014 Outlook



MACRO	<ul> <li>Positive outlook underpinned by ongoing economic diversification and increased government spending</li> </ul>
YoY Growth	<ul><li>10% loan growth</li><li>Double-digit revenue growth</li></ul>
NIMs	<ul> <li>~20bps expected contraction</li> </ul>
COST EFFICIENCY	Cost-to-Income ratio within 21%-22%
ASSET QUALITY	<ul><li>NPL ratio within 3.0%-3.5%</li><li>Provision coverage above 90%</li></ul>
PROFITABILITY	• Sustainable Medium Term RoAE target of 18% <sup>1</sup>
CAPITAL	<ul> <li>Medium Term Tier 1 capital floor of 14%<sup>2</sup></li> </ul>

 $<sup>^{\</sup>rm 1} \rm or$  21% excluding the AED 4.0Bn Abu Dhabi Government perpetual notes

<sup>&</sup>lt;sup>2</sup> or 12% excluding the AED 4.0Bn Abu Dhabi Government perpetual notes

# FGB Awards in 2013



The Banker

UAE Bank of The Year 2013







Best Local Bank in the UAE





Best Bank in the UAE

Best Bancassurance in the UAE





3<sup>rd</sup> Most Powerful Company in the UAE

6<sup>th</sup> Leading Bank in Top 500 in the Arab World List



# Thank you!

For more Information, contact FGB Investor Relations Department: <u>ir@fgb.ae</u> Or visit our corporate website www.fgb.ae

